



# **DRAFT TOP LAYER SDBIP FOR 2016/17 FINANCIAL YEAR**

**Draft Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ignite	Outcome (R)	Unit/Division (R)	National Outcome (R)	National KPI (R)	Key Performance Objective (R)	NM Outcome (R)	Strategic Objective (R)	500 characters	500 characters	Departmental Strategic Objective	Ward	Programme/Service (R)	Project/Initiative	200 characters	200 characters	Number	Number	Number	Number	Number	2015/16	2016/17	2017/18	2018/19	2019/20
	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	
1	Office of the Municipal Manager	Executive and council	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Improved Communication and community involvement	Developing a capable and Development State	Good Governance and improve the auditing status of the Municipality	Report quarterly to Mayo on the implementation of the communication strategy	Number of reports submitted	Increasing social cohesion	1 Deputy Director: Office of MM	New	Minutes of Mayo	3			1	1	1						
2	Office of the Municipal Manager	Executive and council	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Improved Communication and community involvement	Developing a capable and Development State	Good Governance and improve the auditing status of the Municipality	Report quarterly to Mayo on the implementation of the Customer Relations programme	Number of reports submitted	Increasing social cohesion	1 Deputy Director: Office of MM	New	Minutes of Mayo	3			1	1	1						
3	Financial Services	Executive and council	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Compile Plan to address AG audit findings annually	Plan Completed	Mainstreaming sustainability and optimising resource-use efficiency	1 Director: Finance		Minutes of Management meeting during which plan was approved	1				1							
4	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Submit bi-annual financial statements to Audit Committee	Number of Statements submitted	Mainstreaming sustainability and optimising resource-use efficiency	1 Director: Finance	1	Minutes of Audit Committee	2	1			1							
5	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Achieve a payment percentage of 95% by the end of 2017	Payment%	Mainstreaming sustainability and optimising resource-use efficiency	1 Director: Finance	87	Financial Statements	92					92						
6	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services) (30% by end of 2017)	Ratio achieved	Mainstreaming sustainability and optimising resource-use efficiency	1 Director: Finance	50	Financial Statements 2015/16 Financial Year	54					54						
7	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure) The eventual target for this ratio is three times.	Ratio achieved	Mainstreaming sustainability and optimising resource-use efficiency	1 Director: Finance	1	Financial Statements 2015/16 Financial Year	1					1						
8	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial viability measured in terms of the municipality's ability to meet its service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%) The eventual target for this ratio is 12.	Ratio achieved	Mainstreaming sustainability and optimising resource-use efficiency	1 Director: Finance	11	Financial Statements 2015/16 Financial Year	11					11						
9	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of free basic water in terms of the equitable share requirements	No of indigent HH receiving free basic water	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	3500	Report from the financial system	3500	3500	3500	3500	3500	3500						
10	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of free basic electricity in terms of the equitable share requirements	No of indigent HH receiving free basic electricity	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	3500	Report from the financial system	1700	1700	1700	1700	1700	1700						
11	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of free basic refuse removal in terms of the equitable share requirements	No of indigent HH receiving free basic refuse removal	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	3500	Report from the financial system	3500	3500	3500	3500	3500	3500						
12	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of free basic sanitation in terms of the equitable share requirements	No of indigent HH receiving free basic sanitation	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	3500	Report from the financial system	3500	3500	3500	3500	3500	3500						
13	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of basic water to all formal households (registered debtors) in TWK municipal area	No of HH (registered debtors) with access to basic water supply	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	New	Municipal Accounts Report of registered debtors on the Abakus system as on 30 June	3500				3500							
14	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of basic electricity to all formal households (registered debtors) in TWK municipal area	No of HH (registered debtors) with access to basic electricity	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	New	Municipal Accounts Report of registered debtors on the Abakus system as on 30 June	1700				1700							
15	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of basic refuse removal and solid waste disposal to all formal households (registered debtors) at least once a week in TWK municipal area	No of HH (registered debtors) with access to basic refuse removal	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	New	Municipal Accounts Report of registered debtors on the Abakus system as on 30 June	3500				3500							
16	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Work towards obtaining a clean audit	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Provision of basic sanitation to all formal households in TWK municipal area	No of HH (registered debtors) with access to basic sanitation	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Revenue	New	Municipal Accounts Report of registered debtors on the Abakus system as on 30 June	3500				3500							
17	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Improved IT service and infrastructure	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Review identified ICT policy annually and submit report to ICT Steering Committee	Number of reports on policies reviewed and submitted to ICT Steering Committee	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: ICT	New	Minutes of meeting ICT Steering Committee	1				1							
18	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Improved IT service and infrastructure	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Replace redundant computers	Rand value of approved budget spent	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: ICT	R150 000	Signed off invoices and asset register	350 000				350 000							
19	Corporate Services	Corporate services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Implement outcome based training strategies and programmes	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Implement the workplace skills plan annually	60 % of personnel identified trained	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Human Resources	50	Training stats kept and submitted to the SETA	60				60							
20	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Review identified policies annually and submit report to Management	Number of reports on policy reviewed and submitted to Management	Mainstreaming sustainability and optimising resource-use efficiency	1 Manager: Human Resources	New	Minutes of Council Meeting	1				1							
21	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Improved Communication and community involvement	Developing a capable and Development State	Good Governance and improve the auditing status of the Municipality	Establishment of ward committees	Number of established Ward committees	Mainstreaming sustainability and optimising resource-use efficiency	1 Councilor support		Minutes of Council Meeting	14			14								
22	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Improved Communication and community involvement	Developing a capable and Development State	Good Governance and improve the auditing status of the Municipality	Number of functional Ward committees	Number of reports	Mainstreaming sustainability and optimising resource-use efficiency	1 Councilor support		Minutes of Council Meeting	2			1	1							
23	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Review and update delegations annually	Updated delegations	Mainstreaming sustainability and optimising resource-use efficiency	1 Legal Adviser	New	Minutes of Council Meeting	1				1							



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Ignite	Category (A)	Sub-Category (B)	Interventive Outcome (C)	National MPA (D)	Interventive Outcome (E)	Local Outcome (F)	Strategic Outcome (G)	500 characters	500 characters	Outcomes	Ward	Program Owner (H)	500 characters	500 characters	Number	Number	Number	Number	Number	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
	List	List	List	List	List	List	List	500 characters	500 characters	List	Ward	Program Owner (H)	500 characters	500 characters	Number	Number	Number	Number	Number	Number	Number	Number	Number	
24	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Refine and improve the Institutional capacity of the municipality	Review and update Council's role and responsibilities annually	Reviewed Council's roles and responsibilities	Mainstreaming sustainability and optimising resource-use efficiency														
25	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New sewerage reticulation system, RDP housing: Villiersdorp Phase 1	%as per project Plan	Integrating service delivery for maximum impact	6;7	Legal Adviser Manager: PMU	1	Minutes of Council Meeting Progress certificate from Consultant	1					1				
26	Technical Services	Waste management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Upgrade Grabouw Waste Treatment Plant	%Implementation as per project plan	Integrating service delivery for maximum impact	9;10;11;12;13;14	Manager: PMU		Mechanical works: taking over Certificate										
27	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New bulk water connector pipe line for the low-cost housing development at New Frans	Phases completed as per project plan	Integrating service delivery for maximum impact	7	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100			30	100					
28	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Water source investigation	Investigation report	Integrating service delivery for maximum impact	7	Manager: PMU	100	Signed report	100					100				
29	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New bulk water connector pipe line for the low-cost housing development at Water Works	Phases completed as per project plan	Integrating service delivery for maximum impact	10	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100			30	100					
30	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New bulk water connector pipe line for the low-cost housing development at Erf 289	Phases completed as per project plan	Integrating service delivery for maximum impact	1	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100			30	100					
31	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Water source development	Report	Integrating service delivery for maximum impact	4	Manager: PMU	100	Progress report	100					100				
32	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New bulk water system for the proposed low cost housing development	Phases completed as per project plan	Integrating service delivery for maximum impact	6	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100			30	100					
33	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Upgrade of the Villiersdorp existing Waste Water Treatment Works: Civils Contract (Works)	completion as per project plan	Integrating service delivery for maximum impact	6;7	Manager: PMU	100	Bid adjudication minutes & Advert	100									
34	Technical Services	Environmental protection	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Improved environmental management	Public awareness of recycling and composting	approved Implementation plan	Integrating service delivery for maximum impact		Manager: Water & Waste Water	1	Management Minutes	1		1							

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Ignite	Directorate (H)	WFE/Other/Health	Ministerial Outcome (H)	National RPA (H)	Value-added Outcome (H)	RDP Outcome (H)	MTSDE Outcome (H)	SPR	Non-SPR/SPR/SPR	Financial Services Outcomes	Ward	Manager/Driver (H)	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters	500 characters
35	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Extension of Waste Transfer Station: Grabouw	%as per project Plan	Integrating service delivery for maximum impact	10;11;12;13;14	Manager: PMU	100	Progress report	50											
36	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Replacement of existing bulk sewer pipeline between Caledon/Middlyton and Waste Treatment Works	%as per project Plan	Integrating service delivery for maximum impact	4	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100											
37	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Upgrading of bulk sewerage network	%as per project Plan	Integrating service delivery for maximum impact	7	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100											
38	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New bulk sewer pipe line for low-cost housing development at Water Works	%as per project Plan	Integrating service delivery for maximum impact	10	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100											
39	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New bulk sewer system low-cost housing development at Erf 289	%as per project Plan	Integrating service delivery for maximum impact	1	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100											
40	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New bulk sewer system for the proposed low-cost housing development	%as per project Plan	Integrating service delivery for maximum impact	7	Manager: PMU	100	Issuing of Instruction (March) Progress certificate(June)	100											
41	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Limit water losses to less than 20%	% of unaccounted for water	Integrating service delivery for maximum impact	1	Manager: Civil services	15	Report received from the Department Finance	24%											
42	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Report on the water loss reduction initiatives as per project plan	Quarterly reporting to Management	Integrating service delivery for maximum impact	1	Manager: Civil services	New	Management Minutes	5											
43	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	New water connector pipe Phukom Housing, Villiersdorp	%as per project plan	Integrating service delivery for maximum impact	6;7	Manager: PMU		Completion certificate	50											
44	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Upgrade of the stormwater systems in the TWK municipal area	%as per project plan	Integrating service delivery for maximum impact	1	Manager: PMU		Issuing of Instruction (March) Progress certificate(June)	100											



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S/N	Quarterly (Q)	S&P Commitment	National Outcome (A)	National SRA (B)	For externalised Outcome (C)	Key Objective (D)	SRA Strategic Objective (E)	Key Result (F)	List of Deliverables	Annual Strategic Outcome	W&R	Program Deliver (G)	Evidence	KPI	L. Asset Impact	Q1	Q2	Q3	Q4	Total	Actual	Target	Actual	Target	Actual	Target
45	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year Infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	New waste transfer station Caledon	%as per project plan	Integrating service delivery for maximum impact	4,5	Manager: PMU	200 characters	Progress report	50					50						
47	Operational Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Infrastructure and bulk upgrades	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Implement water losses initiatives in all towns	Number of reports	Integrating service delivery for maximum impact	1	Director: Operational Services	8	Management minutes	3		1	1	1							
48	Technical Services				Conserve the natural environment and improve the quality of our living environment	Environmental Sustainability and Resilience	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Extension of Cemetery in Caledon	%as per project plan	Integrating service delivery for maximum impact	5,06	Manager: PMU		Issuing of Instruction (March) Progress certificate(June)												
49	Technical Services				Conserve the natural environment and improve the quality of our living environment	Environmental Sustainability and Resilience	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Extension of Cemetery in Grabouw	%as per project plan	Integrating service delivery for maximum impact	9;10,11,12;13,14	Manager: PMU		Issuing of Instruction (March) Progress certificate(June)												
50	Operational Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Infrastructure and bulk upgrades	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Develop scheduled maintenance programs per town with respect to water networks, sanitation networks, Roads & Stormwater, Sports and buildings.	Number of Maintenance Programs	Integrating service delivery for maximum impact	1	Director: Operational Services	5	Minutes of Portfolio	5	5										
51	Operational Services	Public safety	All people in south Africa protected and feel safe	Basic Service Delivery	Implementation of Law Enforcement Strategy	Building Safer Communities	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Submit quarterly progress reports on the implementation of the law enforcement strategy to the portfolio committee for public safety	Number of reports submitted	Increasing safety	1	Director: Operational Services	4	Minutes of Portfolio committee	3		1	1	1							
52	Operational Services	Public safety	All people in south Africa protected and feel safe	Basic Service Delivery	Implementation of Law Enforcement Strategy	Building Safer Communities	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Establishment of community safety forum	Community Safety forums established	Increasing safety	1	Manager: Traffic	New	Signed TOR	2		1		1							
53	Operational Services	Planning and development	Sustainable human settlements and improved quality of household life	Basic Service Delivery	The replication of sustainable concepts and methodologies developed as part of the Grabouw Sustainable Development Initiative	Nation Building and Social Cohesion	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Submit report on VPUU	Quarterly report	Integrating service delivery for maximum impact	6,7	Program manager Sustainable Development	New	Portfolio minutes	4	1	1	1								
54	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Improved Communication and community involvement	Nation Building and Social Cohesion	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Implementation of LED strategy	Quarterly Report on implementation to portfolio	Integrating service delivery for maximum impact	1	Manager: LED	New	Portfolio minutes	3		1	1	1							
55	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Implement the Youth Development Strategy in line with National programs such as EPWP, CWP and the youth entrepreneurial project	Nation Building and Social Cohesion	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Number of work opportunities created through LED (EPWP)	Progress Report	Integrating service delivery for maximum impact	1	Manager: LED	New	Progress report to District	380				380							

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Ignite	Developmental (R)	Key Strategic Pillars	National Outcomes (R)	National SPs (R)	Pre-determined Objective (R)	NLP Objective (R)	Strategic Objective (R)	Key (R)	Unit of Measurement	Performance Outcomes	Ward	Program Driver (R)	Indicator	2021	Actual Target	2022	2023	2024	2025 - 2030				
	List	List	List	List	List	List	List	500 characters	500 characters	List	Mun Ref	List	200 characters	200 characters	Number	Number	Number	Number	Number	Number	Number	Number	Number
56	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Transforming Human Settlements	Infrastructure and bulk upgrades, replacements and expansions in order to address Infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Implementation of Housing Pipeline	Quarterly report on Housing Pipeline to Housing Steering Committee	Developing integrated and sustainable human settlements	1	Manager: Housing	New	Housing Steering Committee Minutes									
															3		1	1	1				
57	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Transforming Human Settlements	Infrastructure and bulk upgrades, replacements and expansions in order to address Infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Reporting on status of conveyencing Implementation plan	Number of reports submitted to Housing Steering Committee	Developing integrated and sustainable human settlements	1	Manager: Housing		Housing Steering Committee Minutes									
															3		1	1	1				
58	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Transforming Human Settlements	Infrastructure and bulk upgrades, replacements and expansions in order to address Infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Transfer of Title Deeds to beneficiaries w.r.t Historic projects (municipal land)	Report on number of title deeds issued	Developing integrated and sustainable human settlements	1	Manager: Housing		Portfolio minutes									
															100		50		50				
59	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Transforming Human Settlements	Infrastructure and bulk upgrades, replacements and expansions in order to address Infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process	Implementation of Housing Pipeline	%of budget(Capital & Operations) spent in lin with Provincial allocation	Developing integrated and sustainable human settlements	1	Manager: Housing		Section 71 Report minutes									
															100	17		53	92	100			
60	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Local Economic Development	Continuous review of policies and delegations and by-laws	Economy and Development	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development Open Day (Buy Local Campaign)	Database of Local Suppliers/manufactures and tourism product owners	Integrating service delivery for maximum impact	1	Manager: LED	New	Advertisement and Database	1				1				
61	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Manage the municipality's natural resources (Reserves, public open spaces, waterways)	Environmental Sustainability and Resilience	Good Governance and Improve the auditing status of the Municipality	Approval of building delegations	Approved deligations	Mainstreaming sustainability and optimising resource-use efficiency	1			Approved delegations	1			1					
62	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Manage the municipality's natural resources (Reserves, public open spaces, waterways)	Environmental Sustainability and Resilience	Improved environmental management	Heritage Study: Grayton	Approved Greyton Heritage study	Mainstreaming sustainability and optimising resource-use efficiency	3			Approved study	1			1					
63	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Adoption of Oversight report of Annual Report	Adoption of Oversight report of Annual report	Integrating service delivery for maximum impact	1	Manager: IDP	1	Minutes of Council Meeting	1			1					
64	Internal Audit	Executive and council	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Work towards obtaining a clean audit	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Execute the Internal Audit Programme	Number of audits completed	Integrating service delivery for maximum impact	1	Chief Audit Executive	39	Minutes of Audit Committee	33	7	9	8	9				
65	Internal Audit	Executive and council	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Work towards obtaining a clean audit	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Audit the action plan to address AG findings annually	Number of audits completed	Integrating service delivery for maximum impact	1	Chief Audit Executive	1	Minutes of the management meeting	1				1				



# **DRAFT CAPITAL BUDGET FOR 2016/17 FINANCIAL YEAR**



### Draft Capital projects for the 2016/17 financial year

Ignite	Sub-Department (S)		GFS Classification (G)	Project name (N)		Financial Year (F)		Min Ref separated		July	August	September	October	November	December	January	February	March	April	May	June	Total	Budget	Diff	Budget Year 1		Budget Year 2		Budget Year 3		Budget Year 4					
Ref	Directorate	List	List	200 characters	65000 characters	YYYY/MM/DD	YYYY/MM/DD		Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number				July	August	September	October	November	December	January	February	March	April	May	June
1	Technical Services	Cemeteries and Crematoriums	Environmental protection	Expansion of cemetery: Caledon	Expansion of cemetery: Caledon	2016/07/01	2017/06/31	4														0.00	0.00	0.00	400,000									400000		
2	Technical Services	Cemeteries and Crematoriums	Environmental protection	Expansion of cemetery: Grabouw	Expansion of cemetery: Grabouw	2016/07/01	2017/06/31	8,10,11,12,13														0.00	0.00	0.00	400000									400000		
3	Technical Services	Civil: Roads and Storm Water	Roads	Upgrading of storm water system in the TWK municipal area	Upgrading of storm water system in the TWK municipal area	2016/08/01	2017/05/31	1		36320	150000	200000	200000	100000	130000	200000	200000	200000	200000	110000	0	1526320.00	1526320.00	0.00	1526320									500000		
4	Technical Services	Water	Water	New bulk water connector pipeline for the low-cost housing development at New Frans	New bulk water connector pipeline for the low-cost housing development at New Frans	2016/12/01	2017/06/30	7	0	0	0	0	0	49340	170000	350000	300000	300000	265260	0	1434600.00	1434600.00	0.00	1434600												
5	Technical Services	Water	Water	Water source investigation	Water source investigation	2017/03/01	2017/06/30	2	0	0	0	0	0	0	0	0	0	50000	75000	75000	19300	219300.00	219300.00	0.00	219300											
6	Technical Services	Water	Water	New bulk water connector pipeline for the low-cost housing development at Water Works	New bulk water connector pipeline for the low-cost housing development at Water Works	2016/08/01	2016/12/31	1	0	88600	100000	100000	100000	50000	0	0	0	0	0	0	0	438600.00	438600.00	0.00	438600											
8	Technical Services	Water	Water	New bulk water pipe line for low-cost housing development at Erf 289	New bulk water pipe line for low-cost housing development at Erf 289	2016/07/01	2016/11/30	1		48600	80000	80000	80000	40000	45000	65000	500000	500000	0	0	1438600.00	1438600.00	0.00	1438600												
7	Technical Services	Water	Water	Water source development	Water source development	2016/08/01	2017/04/30	4	19300	50000	50000	50000	50000	0	0	0	0	0	0	0	0	219300.00	219300.00	0.00	219300											
9	Technical Services	Water	Water	New bulk water system for the proposed low-cost housing development at Destiny Farm	New bulk water system for the proposed low-cost housing development at Destiny Farm	2017/01/01	2017/05/31	5/6	0	0	0	0	0	0	94040	130000	130000	130000	130000	0	614040.00	614040.00	0.00	614040												
10	Technical Services	Electricity	Electricity	Upgrading en replacement of 11kV ringfeed in central business area (Victoriastreet)	Upgrading en replacement of 11kV ringfeed in central business area (Victoriastreet)	2016/09/01	2017/05/31	4	0	0	100000	0	0	0	0	0	500000	500000	400000	350000	0	1850000.00	1850000.00	0.00	1850000											
11	Technical Services	Electricity	Electricity	Replace miniature substation in bail Newmarketstreet	Replace miniature substation in Badl Newmarketstreet	2016/09/01	2017/02/28	4	0	0	30000	0	0	0	0	470000	0	0	0	0	0	500000.00	500000.00	0.00	500000											
12	Technical Services	Electricity	Electricity	Electrification of Santa Industrial	Electrification of Santa Industrial	2016/07/01	2017/06/30	3/4	0	650000	650000	650000	650000	650000	650000	650000	650000	650000	650000	650000	0	6500000.00	6500000.00	0.00	6500000											
13	Technical Services	Electricity	Electricity	Replace Switchgear in MS Industrial	Replace Switchgear in MS Industrial	2016/11/01	2017/04/30	5/6	0	0	0	0	50000	0	0	600000	100000	100000	0	0	850000.00	850000.00	0.00	850000												
14	Technical Services	Electricity	Electricity	Replace and upgrade network, De La Vigne	Replace and upgrade network, De La Vigne	2016/08/01	2017/03/31	1	0	0	0	0	30000	0	0	200000	100000	100000	30000	0	460000.00	460000.00	0.00	460000												
15	Technical Services	Electricity	Electricity	High mast lighting for low-cost housing development	High mast lighting for low-cost housing development	2016/12/01	2017/05/31	8,10,11,12,13	0	133510	230000	230000	230000	130000	130000	230000	90000	0	0	0	1409510.00	1409510.00	0.00	1409510												
16	Technical Services	Civil: Water, Sanitation and Sewerage	Waste Water Management	Replacement of existing bulk sewer pipe line between Caledon/Myddleton and the Waste Water Treatment Works	Replacement of existing bulk sewer pipe line between Caledon/Myddleton and the Waste Water Treatment Works	2017/01/01	2017/05/31	3/4	0	0	0	0	0	0	1750000	1750000	3500000	2201750	1750000	515845	0	11467595.00	11467595.00	0.00	11467595											
17	Technical Services	Civil: Water, Sanitation and Sewerage	Waste Water Management	New bulk sewer pipe line for low-cost housing development at Water Works in Grabouw	New bulk sewer pipe line for low-cost housing development at Water Works in Grabouw	2016/07/01	2017/05/31	8,10,11,12,13	0	0	0	0	0	0	100000	150000	200000	200000	51750		701750.00	701750.00	0.00	701750												
18	Technical Services	Civil: Water, Sanitation and Sewerage	Waste Water Management	New bulk sewer system for low-cost housing development at Erf 289	New bulk sewer system for low-cost housing development at Erf 289	2017/01/01	2017/06/30	8,10,11,12,13				100000	200000	100000	100000	150000	200000	202630	273287		1325917.00	1325917.00	0.00	1325917												
19	Technical Services	Civil: Water, Sanitation and Sewerage	Waste Water Management	New bulk sewer system for the proposed low-cost development at Destiny Farm	New bulk sewer system for the proposed low-cost development at Destiny Farm	2016/09/01	2017/06/30	8,10,11,12,13	400000	500000	500000	500000	500000	350000	400000	500000	500000	500000	534340		5184340.00	5184340.00	0.00	5184340			2000000			4625000						
20	Technical Services	Waste Management	Waste Management	New Waste Transfer Station	New Waste Transfer Station	2016/07/01	2017/06/30	3/4	0	0	0	0	0	0	100000	232000	232000	232000	232000	77260	1105260.00	1105260.00	0.00	1105260												
21	Technical Services	Waste Management	Waste Management	Upgrade Waste Transfer Station	Upgrade Waste Transfer Station	2016/05/01	2016/05/31	8,10,11,12,13	0	0	100000	230710	250000	150000	150000	250000	300000	300000	300000	250000	2280710.00	2280710.00	0.00	2280710												
22	Development Services	Housing Director: Financial Services	Housing Budget and Treasury office	Low cost housing projects	Low cost housing projects	2016/08/01	2016/10/31	1		655696	655696	655696	655696	655696	655696	655696	655696	655696	655696	655696	7212660.00	7212660.00	4.00	7212660												
23	Financial Services	Director: Financial Services	Executive and council	Inventory Items	Inventory Items	2016/12/01	2016/12/31	1				20148				20149					40296.00	40296.90	0.90	40296.9												
24	Executive and Council	Municipal Manager Director: Technical Services	Executive and council	Inventory Items	Inventory Items	2016/09/01	2017/06/30	1				10000									10000.00	10000.00	0.00	10000												
25	Technical Services	Director: Development Services	Executive and council	Inventory Items	Inventory Items	2016/10/01	2016/12/31	1				46250			46250	46250			49750		188500.00	188500.00	0.00	188500												
26	Development Services	Director: Development Services	Planning and Development	Inventory Items	Inventory Items	2016/08/01	2017/03/31	1													0.00	0.00	0.00	0												
27	Development Services	Traffic Director: Operational Services	Community and Social Services	Inventory Items	Inventory Items	2016/12/01	2017/05/31	1			40000			40000		40000		40000			160000.00	160000.00	0.00	160000												
28	Operational Services	Director: Operational Services	Executive and council	Inventory Items	Inventory Items	2016/12/01	2017/04/30	1			48571	48571	48571	48571	48571	97143					339997.00	340000.00	3.00	340000												
29	Operational Services	Director: Operational Services	Executive and council	Inventory Items	Inventory Items	2017/03/01	2017/03/31	1				75000			75000						150000.00	150000.00	0.00	150000												
30	Executive and Council	Internal Audit Director: Corporate Services	Executive and council	Inventory Items	Inventory Items	2016/09/01	2016/12/31	1													0.00	0.00	0.00	0												
31	Corporate Services	Director: Corporate Services	Executive and council	Inventory Items	Inventory Items	2016/09/01	2017/05/31	1		28800	28800	28800	28800	29100							144300.00	144300.00	0.00	144300												
32	Corporate Services	IT Director: Operational Services	Executive and council	Inventory Items	Inventory Items	2016/10/01	2017/04/30	1							102000	102000	102000	102000	102000		510000.00	510000.00	0.00	510000												
33	Operational Services	Director: Operational Services	Executive and council	Inventory Items	Inventory Items	2016/12/01	2017/02/28	8,9,10,11,12,13		64000	64000	64000	64000	64000							320000.00	320000.00	0.00	320000												
34	Operational Services	Director: Operational Services	Executive and council	Inventory Items	Inventory Items	2016/12/01	2017/02/28	1				100000		100000							200000.00	200000.00	0.00	200000												
35	Operational Services	Director: Operational Services	Inventory Items	Inventory Items	Inventory Items	2016/12/01	2017/02/28	1		77750	77750	77750	77750	77750	77750	77750	77750	77750	77750		777500.00	777500.00	0.00	777500												
36	Technical Services	Electricity	Executive and council	Inventory Items	Inventory Items	2016/12/01	2017/02/28	1		44975	44975	44975	44975								179900.00	179900.00	0.00	179900												
37	Development Services	Library and Archives	Community and Social Services	Inventory Items	Inventory Items	2016/12/01	2017/02/28	1							0	206500	206500	206500	206500		826000.00	826000.00	0.00	826000												
					</																															





# **DRAFT REVENUE BY SOURCE 2016/17 FINANCIAL YEAR**

Draft Revenue by Source for the 2016/17 financial year

Ignite	Line Item (200 chars)	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Ref	200 characters	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	
1	Property rates	3,074,242	11,190,292	9,801,078	7,048,631	3,027,634	3,771,566	3,695,897	3,673,188	5,591,671	3,329,461	3,952,437	5,136,256	63292353
2	Property rates - penalties & collection charges	0	0	0	0	0	0	0	0	0	0	0	0	0
3	Service charges - electricity revenue	5,746,039	5,655,778	5,863,956	5,465,111	4,639,807	4,576,642	5,181,825	5,090,002	5,218,912	4,290,887	4,932,108	4,505,036	61166103
4	Service charges - water revenue	2,110,479	2,137,536	1,726,160	2,741,872	3,025,447	1,750,128	3,027,327	2,570,273	2,958,899	2,618,261	2,490,141	8,521,776	35678299
5	Service charges - sanitation revenue	958,825	1,028,703	917,052	1,017,350	944,779	1,242,525	1,302,342	995,122	1,204,211	1,329,058	1,269,437	6,356,694	18566098
6	Service charges - refuse revenue	1,176,965	1,183,229	1,126,382	1,351,483	1,101,110	1,161,823	1,346,619	1,178,175	1,406,441	1,289,560	1,339,127	7,037,991	20698905
7	Service charges - other	2,995	41,933	36,518	4,799	46,502	18,890	19,385	4,939	13,313	21,030	57,744	11,113	279161
8	Rental of facilities and equipment	109,849	147,734	117,433	113,434	214,056	140,192	52,895	117,775	145,843	153,505	100,593	210,080	1623389
9	Interest earned - external investments	184,153	267,418	286,113	256,464	299,469	531,072	378,171	436,742	733,440	439,086	404,659	783,213	5000000
10	Interest earned - outstanding debtors	539,443	556,977	570,262	572,107	660,450	523,648	623,935	702,100	670,291	603,000	612,578	577,449	7212240
11	Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
12	Fines	2,769,605	2,928,565	2,707,597	3,566,925	2,962,170	2,492,355	1,922,932	1,466,957	1,428,662	1,248,065	1,156,394	2,394,338	27044565
13	Licences and permits	23,745	867,603	793,842	52,506	13,683	688,686	0	52,426	13,755	25,535	45,725	20,398	2597904
14	Agency services	200169	249273	211327	282192	242459	237293	257271	256576	237781	191215	226159	222027	2813742
15	Transfers recognised - operational	50601210	1883637	1647633	3810306	555382	33769067	370255	5255991	28732981	3777878	158465	-1.000000015	130562804
16	Other revenue	508079	291075	391937	351345	93310	372881	308187	161959	17714	-39256	249455	856905	3563591
17	Gains on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	0	0
18	Transfers recognised - capital	1584864	495602	714357	10282348	4716327	0	723637	1544348	11649705	44989	0	2609360	34365537
	TOTAL	R 69,590,662	R 28,925,355	R 26,911,647	R 36,916,873	R 22,542,585	R 51,276,768	R 19,210,678	R 23,506,573	R 60,023,619	R 19,322,274	R 16,995,022	R 39,242,635	R 414,464,691



# **DRAFT MONTHLY CASHFLOW FOR 2016/17 FINANCIAL YEAR**



**Draft Monthly Cashflow for the 2016/17 Financial year**[illegible]